Executives



of the **Board of** Directors

Members Takashi Nishijima

Outside Director Nomination Advisory Committee Member Remuneration Advisory Committee Member

Takashi Nishijima has been involved in business management in a company group expanding business related to industrial automation globally and has extensive experience and insight as an executive and a board chairman.

Masanori Minamide

Member of the Board of Directors Nomination Advisory Committee Member

Remuneration Advisory Committee Member Masanori Minamide has been involved in accounting, financial and corporate planning duties, and business management in Southeast Asia, accumulating a wealth of experience and a solid record of achievement.

Yuko Yasuda

Outside Director

Nomination Advisory Committee Member Remuneration Advisory Committee Member (Committee Chairperson)

Yuko Yasuda has engaged in introducing, assessing, and developing CEOs and evaluating the effectiveness of the Board of Directors for many years as a Japan Director at companies that search for corporate executive candidates. She has extensive experience and insight in fields concerning executive personnel assessment, development and corporate governance.

Executive Vice President

Hiroshi Iwatsubo

Member of the Board of Directors

Hiroshi Iwatsubo has been involved in technology development and business management, planning, and sales, accumulating a wealth of experience and a solid record of achievement.

Norio Nakajima

President

Norio Nakajima has been involved in technology development and business management, accumulating a wealth of experience and a solid record of achievement

Yoshiro Ozawa

Member of the Board of Directors Audit and Supervisory Committee Member (Full-time/Committee Chairperson)

Yoshiro Ozawa has been involved in accounting, finance, and personnel affairs in and outside of Japan, and has extensive experience and insight in these fields.

Tsuneo Murata

Chairman of the Board Nomination Advisory Committee Member (Committee Chairperson) Remuneration Advisory Committee Member

Tsuneo Murata has been involved in the running and management of business and sales divisions in and outside of Japan, accumulating a wealth of experience and a solid record of achievement.

Audit and Supervisory Committee Member Naoko Munakata has extensive experience and knowledge about administrative fields including economics, international trade, and intellectual property.

Vice President

Shinji Nomura Takaharu Sakai Noriyuki Kubodera Toshihiko Okamoto

Yoshihiro Yamada Toshinobu Yamazaki Tatsuo Bizen Harunobu Sano

Shogo Hashimoto Yoshitaka Tanino Kohei Miyao

Vice Presidents

24, of whom two concurrently serve as Member of the Board of Directors

Hiroshi Iwatsubo

Senior Executive Vice President

Satoshi Sonoda Masanori Minamide Kenichi Mizuno

Senior Vice President Nagato Omori Ken Tonegawa

Hyo Kambayashi

Outside Director

Outside Director

Audit and Supervisory Committee Member Remuneration Advisory Committee Member

Hyo Kambayashi has been engaged in affairs concerning financial auditing, internal control advising, risk management, and strengthening governance for many years as a certified public accountant and executive and has extensive experience and insight in corporate accounting, auditing and internal control.

Naoko Munakata

Takatoshi Yamamoto

Outside Director Audit and Supervisory Committee Member Nomination Advisory Committee Member

Takatoshi Yamamoto has extensive experience of corporate analysis of companies in and outside of Japan as a securities analyst, particularly in regard to the electronics industry, and has specialized insight in finance and accounting, in addition to a wealth of experience related to global corporate management.

Masamichi Ando

Takanori Toi Koichi Kawakita Shigeki Fukunaga Eiichi Morimoto

Toshiyuki Sato David Kirk